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Buy - Side

Buy - Side

Buy - Side

Buy - Side

ABOUT CODY PEAK ADVISORS

Cody Peak Advisors is an independent strategic and capital advisory firm that focuses exclusively on the consumer sector, with a strong focus on the food beverage sector. Our senior professionals have completed over 80 transactions with an aggregated value in excess of \$11 billion.



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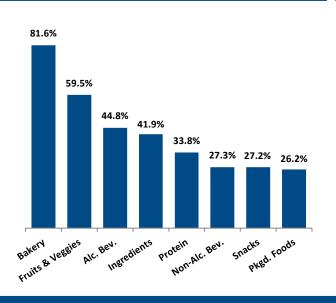
PUBLIC COMPANY STOCK PERFORMANCE - TWELVE MONTHS ENDING JUNE 30, 2021

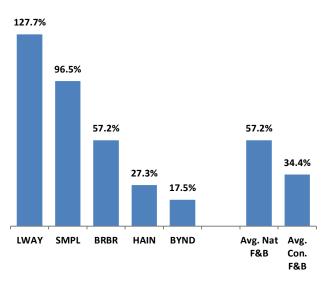


Note: Market-weighted index from Cody Peak Advisors' Food Index

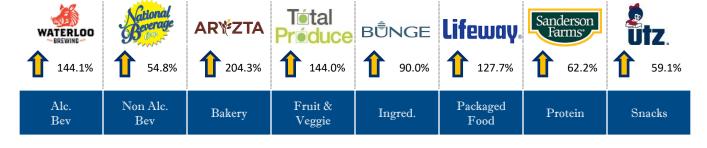
OVERALL FOOD & BEVERAGE RELATIVE SUBSECTOR STOCK PERFORMANCE

NATURAL FOOD & BEVERAGE RELATIVE STOCK PERFORMANCE





TOP PERFORMING FOOD & BEVERAGE STOCKS BY SUBSECTOR



FOOD & BEVERAGE COMMODITY PRICING TRENDS

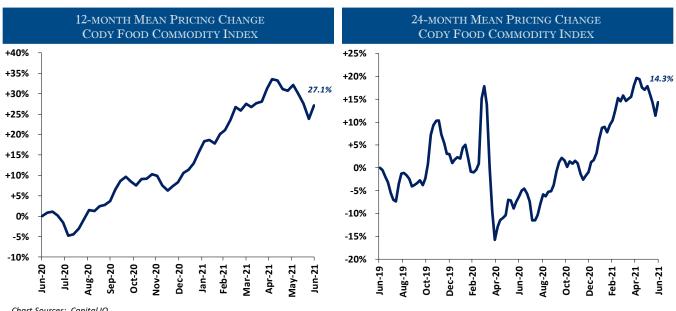
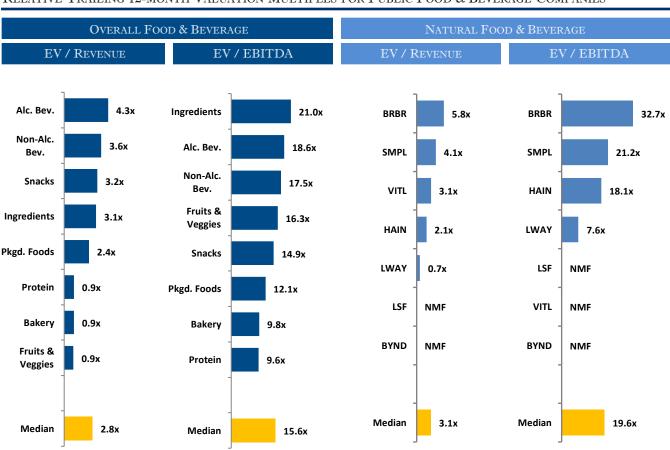


Chart Sources: Capital IQ

Note: Commodities tracked include butter, cheese, corn, milk, cocoa, eggs, flour, sugar, beef, chicken & pork.

RELATIVE TRAILING 12-MONTH VALUATION MULTIPLES FOR PUBLIC FOOD & BEVERAGE COMPANIES





TRAILING 12-MONTH VALUATION MULTIPLES FOR OVERALL PUBLIC FOOD & BEVERAGE COMPANIES

Market Data (Given in \$Millions)			Price			1 Yr Est.			
Company (\$ mm)	Ticker	06/30/21	Performance LTM	Equity Value	Firm Value	Growth Rate	EV /	EBITDA	EBITDA Margin
	lickei	00/30/21		value	value	Nate	Jaies	LBITDA	iviaigiii
Bakery ARYZTA AG	ARYN	\$1.37	204.3%	\$1,354	\$2,370	-48.0%	0.7x	NMF	1.6%
Flowers Foods. Inc.	FLO	24.20	8.2%	5,124	6,133	-3.1%	1.4x	12.6x	11.2%
Grupo Bimbo, S.A.B. de C.V.	ВІМВО А	2.20	32.2%	9,868	15,438	-0.6%	0.9x	7.0x	13.4%
Average			81.6%			-17.2%	1.0x	9.8x	8.7%
Median			32.2%			-3.1%	0.9x	9.8x	11.2%
Alc Bev.									
Anheuser-Busch InBev SA/NV	ABI	\$72.10	46.1%	\$142,201	\$236,395	12.2%	4.9x	14.8x	33.2%
Asahi Group Holdings, Ltd.	2502	46.78	33.5%	23,702	39,457	5.4%	2.1x	14.1x	14.9%
Big Rock Brewery Inc.	TSX:BR	4.92	34.3%	34	43	NMF	1.2x	14.6x	8.1%
The Boston Beer Company, Inc. Waterloo Brewing Ltd.	TSX:WBR	1,020.80 5.55	90.2%	12,431 197	12,352 248	45.4% 40.2%	6.3x 3.2x	32.4x 24.7x	19.5% 13.1%
Brown-Forman Corporation	BF.B	74.94	17.7%	35,132	36,610	7.4%	10.6x	33.5x	31.6%
Constellation Brands, Inc.	STZ	233.89	33.7%	44,814	55,090	-0.6%	6.3x	16.6x	38.3%
Diageo plc	DGE	47.80	44.0%	111,604	131,492	19.2%	8.4x	27.0x	31.2%
Heineken N.V.	HEIA	121.18	31.2%	69,764	87,781	5.6%	3.6x	20.7x	17.6%
Kirin Holdings Company, Limited	2503	19.52	-7.5%	16,270	22,637	-6.2%	1.4x	12.5x	10.9%
Molson Coors Beverage Company	TAP	53.69	56.3%	11,658	19,854	5.4%	2.1x	8.6x	24.5%
Pernod Ricard SA	RI	221.96	40.8%	57,893	67,743	9.2%	7.0x	24.1x	28.8%
Rémy Cointreau SA	RCO	206.43	51.3%	10,375	10,749	16.6%	9.1x	34.8x	26.0%
Sapporo Holdings Limited	2501	20.83	11.1%	1,623	3,891	-4.6%	1.0x	16.5x	6.2%
Average			44.8%			12.0%	4.8x	21.1x	21.7%
Median			37.5%			7.4%	4.3x	18.6x	22.0%
Non-Alc. Bev.	** 0	45444	24.40/	4222 225	6267.047	44.00/	0.0	22.0	25.20/
The Coca-Cola Company Primo Water Corporation	TSX:PRMW	\$54.11 16.74	21.1%	\$233,305 2,697	\$267,917 4,248	11.8% 5.7%	8.0x 2.2x	22.8x 13.4x	35.2% 16.2%
Monster Beverage Corporation	MNST	91.35	31.8%	48,284	46,146	16.9%	9.7x	26.5x	36.4%
National Beverage Corp.	FIZZ	47.23	54.8%	4,407	4,252	4.7%	4.0x	17.3x	22.9%
NewAge, Inc.	NBEV	2.23	45.8%	304	286	87.2%	0.8x	NMF	-2.1%
PepsiCo, Inc.	PEP	148.17	12.0%	204,716	241,862	9.2%	3.2x	17.7x	18.4%
Keurig Dr Pepper Inc.	KDP	35.24	24.1%	49,950	64,339	6.0%	5.4x	17.1x	31.7%
Reed's, Inc.	REED	1.02	6.5%	95	101	18.3%	2.3x	NMF	-23.7%
Average			27.3%			20.0%	4.4x	19.1x	16.9%
Median			23.2%			10.5%	3.6x	17.5x	20.7%
Ingredients									
Archer-Daniels-Midland Company	ADM	\$60.60	51.9%	\$33,857	\$45,429	13.1%	0.7x	13.6x	4.9%
Barry Callebaut AG	BARN	2,325.48	21.9%	12,734	14,632	2.2%	2.0x	21.3x	9.5%
Bunge Limited	BG ENVTANA CREAT	78.15	90.0%	11,053	19,636	21.8%	0.4x	6.9x	6.3%
Corbion N.V. Givaudan SA	SWX:GIVN	57.15 4,654.21	58.4% 24.9%	3,364 42,898	3,701 47,283	2.7% 1.3%	3.1x 6.6x	21.0x 31.4x	14.6% 21.1%
Ingredion Incorporated	INGR	90.50	9.0%	6,061	7,967	11.5%	1.3x	8.9x	14.7%
International Flavors & Fragrances Inc		149.40	22.0%	37,189	49.113	121.8%	7.9x	37.0x	21.4%
Kerry Group plc	KRZ	139.67	12.5%	24,696	27,099	1.3%	3.2x	23.8x	13.4%
MGP Ingredients, Inc.	MGPI	67.64	84.3%	1,485	1,505	41.5%	3.7x	18.7x	19.9%
Sensient Technologies Corporation	SXT	86.56	66.0%	3,660	4,162	-2.6%	3.1x	18.5x	16.8%
Symrise AG	XTRA:SY1	139.32	19.6%	20,533	22,183	2.9%	5.2x	24.6x	20.9%
Average			41.9%			19.8%	3.4x	20.5x	14.9%
Median			24.9%			2.9%	3.1x	21.0x	14.7%
<u>Snacks</u>									
Chocoladefabriken Lindt & Sprüngli A		\$104,808.88	21.9%	24,615	24,847	4.2%	5.4x	NMF	15.1%
The Hershey Company	HSY	174.18	34.4%	36,055	39,658	5.8%	4.7x	17.5x	26.9%
Hostess Brands, Inc.	TWNK	16.19	32.5%	2,126	3,057	5.2%	2.9x	12.3x	23.9%
John B. Sanfilippo & Son, Inc.	JBSS	88.57	3.8%	1,016	1,062	-3.4%	1.2x	11.2x	11.1%
J & J Snack Foods Corp. Mondolog International Inc.	JJSF MDI 7	174.41	37.2%	3,320	3,097	9.4%	3.2x	19 1v	5.3%
Mondelez International, Inc. Delfi Limited	MDLZ P34	62.44 0.70	22.1% 31.9%	89,458 425	107,661 408	6.7% 12.0%	4.0x 1.1x	18.1x 10.2x	21.9%
Tootsie Roll Industries, Inc.	TR	33.91	1.9%	2,247	2,077	12.0% NA	4.4x	26.3x	16.8%
Utz Brands, Inc.	UTZ	21.79	59.1%	1,667	3,224	34.3%	3.2x	NMF	9.3%
Average			27.2%			9.3%	3.4x	15 Ov	15.6%
Average Median			31.9%			9.3% 6.2%	3.4x 3.2x	15.9x 14.9x	15.6%
IVICUIAII			31.5%			0.270	3.2X	14.5%	13.1%



Trailing 12-month Valuation Multiples for Overall Public Food & Beverage Companies

Market Data (Given in \$Millions)			Price Performance	Equity	Firm	1 Yr Est. Growth	EV / LTM		EBITDA
Company (\$ mm)	Ticker	06/30/21	LTM	Value	Value	Rate	Sales	EBITDA	Margin
Fruits & Veggies									
Calavo Growers, Inc.	CVGW	\$63.42	0.8%	\$1,122	\$1,229	0.1%	1.2x	22.5x	5.4%
Mission Produce, Inc.	AVO	20.71	NA	1,462	1,587	5.3%	1.9x	17.3x	10.8%
Fresh Del Monte Produce Inc.	FDP	32.88	33.5%	1,562	2,319	3.2%	0.6x	10.5x	5.3%
Total Produce plc	ISE:T70	3.13	144.0%	1,218	1,647	-3.8%	0.4x	15.3x	2.3%
Average			59.5%			1.2%	1.0x	16.4x	6.0%
Median			33.5%			1.6%	0.9x	16.3x	5.4%
Pkgd. Foods									
B&G Foods, Inc.	BGS	\$32.80	34.5%	\$2,124	\$4,444	3.9%	2.2x	12.1x	18.2%
BellRing Brands, Inc.	BRBR	31.34	57.2%	1,238	6,116	19.1%	5.8x	NMF	17.8%
Campbell Soup Company	СРВ	45.59	-8.1%	13,816	19,045	-3.3%	2.2x	11.3x	19.3%
Conagra Brands, Inc.	CAG	36.38	3.4%	17,460	26,964	-1.7%	2.4x	11.3x	21.4%
General Mills, Inc.	GIS	60.93	-1.2%	36,997	49,046	-1.6%	2.7x	11.9x	22.6%
The Hain Celestial Group, Inc.	HAIN	40.12	27.3%	4,001	4,299	-3.5%	2.1x	18.1x	11.7%
Hormel Foods Corporation	HRL	47.75	-1.1%	25,884	25,418	11.1%	2.6x	19.0x	13.6%
The J. M. Smucker Company	SJM	129.57	22.5%	14,038	18,614	-3.2%	2.3x	10.2x	22.8%
Kellogg Company	K	64.33	-2.6%	21,904	30,355	0.4%	2.2x	12.8x	17.0%
The Kraft Heinz Company	NasdaqGS:KHC	40.78	27.9%	49,880	75,071	-3.8%	2.8x	10.5x	27.1%
Laird Superfood, Inc.	LSF	29.87	NA	269	208	76.8%	NMF	NMF	-55.5%
Lancaster Colony Corporation	LANC	193.51	24.9%	5,330	5,136	8.4%	3.7x	23.0x	15.9%
Lamb Weston Holdings, Inc.	LW	80.66	26.2%	11,799	13,858	-5.4%	3.9x	21.1x	18.7%
Lifeway Foods, Inc.	LWAY	5.18	127.7%	81	75	NA	0.7x	7.6x	9.3%
McCormick & Company, Incorporated	MKC	88.32	-1.5%	23,579	28,959	12.5%	4.8x	23.1x	20.8%
Post Holdings, Inc.	POST	108.47	23.8%	6,902	13,675	5.4%	2.4x	12.9x	18.6%
Seneca Foods Corporation	SENE.A	51.08	51.1%	463	573	NA	0.4x	3.1x	12.6%
The Simply Good Foods Company	SMPL	36.51	96.5%	3,496	3,979	22.8%	4.1x	21.2x	19.4%
Nestlé S.A.	NESN	124.62	12.7%	342,773	377,548	-2.3%	3.9x	19.6x	20.2%
Danone S.A.	BN	70.39	1.6%	45,813	60,419	-3.5%	2.1x	11.2x	18.7%
TreeHouse Foods, Inc.	THS	44.52	1.6%	2,503	4,615	3.0%	1.1x	9.3x	11.4%
Average			26.2%			7.1%	2.7x	14.2x	14.4%
Median			23.1%			0.4%	2.4x	12.1x	18.6%
<u>Protein</u>									
Beyond Meat, Inc.	BYND	\$157.49	17.5%	9,932	9,948	39.3%	NMF	NMF	-10.2%
Sanderson Farms, Inc.	SAFM	187.97	62.2%	4,198	4,162	25.6%	1.1x	9.6x	11.0%
Seaboard Corporation	SEB	3,868.73	31.9%	4,491	4,516	NA	0.6x	10.3x	5.9%
Vital Farms, Inc.	VITL	19.96	NA	798	696	17.4%	3.1x	NMF	7.4%
Tyson Foods, Inc.	TSN	73.76	23.5%	26,906	36,424	4.7%	0.8x	7.1x	11.9%
Average			33.8%			21.8%	1.4x	9.0x	5.2%
Median			27.7%			21.5%	0.9x	9.6x	7.4%

TRAILING 12-MONTH VALUATION MULTIPLES FOR NATURAL PUBLIC FOOD & BEVERAGE COMPANIES

Market Data (Given in \$Millions)		Price			1 Yr Est.				
		Price	Performance	Equity	Firm	Growth	EV / L	TM	EBITDA
Company (\$ mm)	Ticker	06/30/21	LTM	Value	Value	Rate	Sales	EBITDA	Margin
<u>Natural</u>									
BellRing Brands, Inc.	BRBR	\$31.34	57.2%	\$1,238	\$6,116	19.1%	5.8x	NMF	17.8%
Beyond Meat, Inc.	BYND	157.49	17.5%	9,932	9,948	39.3%	NMF	NMF	-10.2%
Laird Superfood, Inc.	LSF	29.87	NA	269	208	76.8%	NMF	NMF	NMF
Lifeway Foods, Inc.	LWAY	5.18	127.7%	81	75	NA	0.7x	7.6x	9.3%
Natural Grocers by Vitamin Cottage, Inc.	NGVC	10.74	-27.8%	243	647	6.1%	0.6x	11.6x	5.3%
Sprouts Farmers Market, Inc.	SFM	24.85	-2.9%	2,936	4,159	-1.3%	0.7x	8.2x	7.9%
The Hain Celestial Group, Inc.	HAIN	40.12	27.3%	4,001	4,299	-3.5%	2.1x	18.1x	11.7%
The Simply Good Foods Company	SMPL	36.51	96.5%	3,496	3,979	22.8%	4.1x	21.2x	19.4%
United Natural Foods, Inc.	UNFI	36.98	103.1%	2,084	5,709	1.9%	0.2x	7.8x	2.7%
Vital Farms, Inc.	VITL	19.96	NA	798	696	17.4%	3.1x	NMF	7.4%
Median Natural F&B			57.2%			19.0%	0.7x	8.2x	-1.2%
Median Natural Retail & Distribution			96.5%			17.4%	1.9x	9.7x	8.4%
Total Median			42.2%			17.4%	1.4x	9.9x	7.9%

Source: Public company documents
NA – Not available NMF – Not meaningful figure

EBITDA — Earnings before interest, taxes, depreciation & amortization Enterprise Value — Market value of equity + interest-bearing debt - cash



MERGER & ACQUISITION / FINANCING OVERVIEW

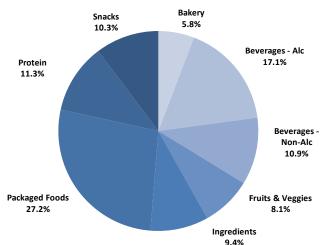
OVERALL FOOD & BEVERAGE M&A ACTIVITY U.S. TARGETS

324 279 258 256 246 228 205 156 2014 2015 2016 2017 2018 2019 2020 YTD 2021

OVERALL FOOD & BEVERAGE TRANSACTION MIX BY

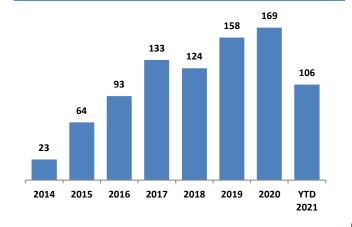
Subsector - U.S. Targets

Chart Source: Capital IQ & Cody Peak research

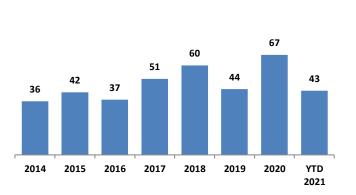


9.4% Chart Sources: Capital IQ / Cody Peak M&A database (2004– YTD 2021)

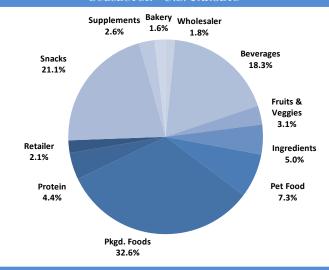
NATURAL FOOD & BEVERAGE FINANCING VOLUME



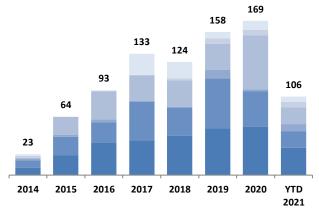
NATURAL FOOD & BEVERAGE M&A ACTIVITY U.S. TARGETS



NATURAL FOOD & BEVERAGE TRANSACTION MIX BY SUBSECTOR - U.S. TARGETS



NATURAL FOOD & BEVERAGE

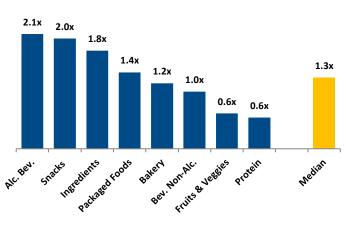


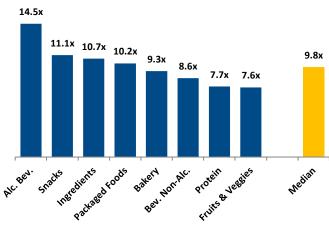


Merger & Acquisition / Financing Overview

MEDIAN FOOD & BEVERAGE REVENUE MULTIPLES BY SUBSECTOR - U.S. TARGETS

MEDIAN FOOD & BEVERAGE EBITDA MULTIPLES BY SUBSECTOR - U.S. TARGETS



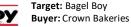


Note: Median from 2004 - YTD 2021

HIGHLIGHTED CONVENTIONAL FOOD & BEVERAGE M&A TRANSACTIONS

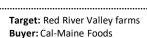
Note: Median from 2004 - YTD 2021







Transaction Value: NA TV / Rev: NA TV / EBITDA: NA



Transaction Value: \$97.0 mm TV / Rev: NA

TV / EBITDA: NA

- Bagel Boy makes premium bagels, flatbreads, pitas and sandwich thins. The Company is based in Lawrence, MA. Bagel sales are growing ~3x as fast as the broader baked goods category
- This acquisition provides Crown Bakeries an opportunity to expand their footprint in the Northeast and extend their portfolio of premium offerings
- Crown Bakeries has been highly acquisitive and this acquisition represents the fourth add-on transaction to the Crown portfolio in the last 15 months

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- Cal-Maine Foods acquired remaining 50% joint venture member interest in Red River Valley Egg Farm for \$48.5 million. RRVEF operates a cage-free and specialty shell egg production complex with ~1.7m hens, pullet capacity, feed mill and processing plant located on ~400 acres near Bogata, TX
- This transaction increases Cal-Maine's production capacity to meet the anticipated growing demand for cage-free and specialty eggs



Cal-Maine Foods, Inc.

Target: Harmless Harvest Buyer: Danone

Transaction Value: NA TV / Rev: NA TV / EBITDA: NA

- Danone previously led a \$30.0 million capital growth round in Harmless Harvest in 2017
- This acquisition aligns with Danone's goal to increase plant-based sales globally to ~\$6 billion globally by 2025
- Danone plans to provide capital and resources to expand Harmless harvest business internationally. Danone also sees opportunities for Harmless Harvest to extend innovation into product new categories



Target: Lily's Buyer: Hershey

Transaction: \$425.0 mm TV / Rev: 3.9x TV / EBITDA: NA

- Hershey completed the acquisition of Lily's in June. Lily's long term relationship with retailers and network of co-manufacturing partners provide a strong platform for Hershey's BFY confection portfolio
- Hershey is focused on developing a BFY confection portfolio and lily's is a great strategic complement to their existing offerings



JUNE 2021 - SELECT FOOD & BEVERAGE TRANSACTIONS

Closed		Total Transaction				
Date	Target/Issuer	Value (\$mm)	Transaction Type	Buyers	Subsector	Target Business Description
06/30/2021	Bagel Boy, Inc.	Undisclosed	M&A	Crown Bakeries	Bakery	Bagel Boy, Inc. produces and sells bagels, flatbreads, pitas, and sandwich thins. It serves grocery retailers and consumer brands. The company was incorporated in 1992 and is based in Lawrence, Massachusetts.
06/30/2021	Harmless Harvest, Inc.	Undisclosed	M&A	Danone Manifesto Ventures	Beverage	Harmless Harvest, Inc. produces organic coconut water. Its products include proplant pro-people, pro-biotic, and coffee coconut water. The company was founded in 2009 and is based in San Francisco, California.
06/28/2021	Season Brand LLC	Undisclosed	M&A	Mutandis SCA (CBSE:MUT)	Protein	Season Brand LLC produces and sells canned sardines. Season Brand LLC was founded in 1921 and is based in Lyndhurst, New Jersey.
06/25/2021	Lily's Sweets, LLC	\$425.0	M&A	The Hershey Company (NYSE:HSY)	Snack	Lily's Sweets, LLC manufactures sugar-free chocolates and baking chocolate. Lily's Sweets, LLC was founded in 2010 and is headquartered in Boulder, Colorado.
06/24/2021	NXTBAR LLC	Undisclosed	M&A	GenTech Holdings, Inc. (OTCPK:GTEH)	Snack	NXTBAR LLC produces and sells snack bars. The company was founded in 2018 and is based in Charlotte, North Carolina.
06/21/2021	Royal Ridge Fruit & Cold Storage, LLC	Undisclosed	M&A	Arable Capital Partners, LLC	Fruits & Veggies	Royal Ridge Fruit & Cold Storage, LLC grows and processes dried and frozen fruits. The company's products are used in bakery, snack, packaged cereals, and bulk applications. It serves food distributors, wholesalers, and manufacturers worldwide. The company was founded in 1962 and is based in Royal City, Washington.
06/10/2021	Michel's Bakery, Inc.	Undisclosed	M&A	Crown Bakeries	Bakery	Michel's Bakery, Inc. produces fresh and frozen baked goods. It offers breakfast pastries, muffins, brownies and blondies, pies, and cakes. Michel's Bakery was founded in 1898 and is based in Philadelphia, Pennsylvania.
06/07/2021	Red Apple Cheese, LLC/Barron County Cheese/Cheese Brothers	Undisclosed	M&A	Ronin Equity Partners	Prepared Food	Red Apple Cheese, LLC produces smoked, flavored, and kosher specialty cheeses. Red Apple Cheese, LLC produces smoked, flavored, and kosher specialty cheeses. The companies are based in the United States.
06/07/2021	Nuts Business of The Kraft Heinz Company / Planters Brand	\$3,350.0	M&A	Hormel Foods Corporation (NYSE:HRL)	Prepared Food	Nuts Business of The Kraft Heinz Company comprises Corn Nuts production facility in Fresno, California, and Planters production facilities in Fort Smith, Arkansas and Suffolk, Virginia manufacturing nutrition products, cheez balls, and cheez curls and Corn Nuts branded products. The asset is located in the United States.
06/01/2021	Windset Farms Inc.	\$45.1	M&A	Newell Capital Corporation; Newell Brothers Investment 2 Corp.	Fruits & Veggies	Windset Farms Inc. produces and markets tomatoes, cucumbers, peppers, strawberries, eggplants, endives, and lettuces. Windset Farms Inc. was founded in 1996 and is based in Delta, Canada. It has greenhouses in Delta and Abbotsford, Canada; Santa Maria, California; and Las Vegas, Nevada.
06/01/2021	Ready-to-Eat Cereal Business of TreeHouse Foods, Inc.	\$85.0	M&A	Post Holdings, Inc. (NYSE:POST)	Prepared Food	Ready-to-Eat Cereal Business of TreeHouse Foods, Inc. comprises business unit manufacturing cereals. The asset is located in the United States.
06/01/2021	Red River Valley Egg Farm, LLC	\$48.5	M&A	Cal-Maine Foods, Inc. (NasdaqGS:CALM)	Protein	Red River Valley Egg Farm, LLC owns and operates a specialty shell egg production complex that produces eggs. The company was incorporated in 2015 and is based in Bogata, Texas.



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